Now, ARI is right in the middle of rebuilding the buildings necessary for its training and it seems like at last we can see our goal.

Two years ago, who was the person that had the expectation and confidence that we could recover like this? On November 6th, 2011, when many of the people who supported ARI were not able to see past the problems around them, and just a few months after the earthquake had occurred, Dr. Niwa, chair of the board, presented a recovery plan that would cost 535 million Yen. From that point on, the entire recovery effort began from that basis and revolved around this foundational plan. Precisely because of this plan, we had a purpose to focus our eyes on and knew where we were in the recovery process. This allowed many supporters along with ARI to precisely follow the recovery process.

Board Chairman Niwa was often saying something of the following. ‘Be careful to be meticulous in following the plan and check the actual situation against the laid out plan after each step. Be careful to present the whole plan to the supporters from an early point.’ Through the support and prayers of so many individuals and organizations from around the world, ARI has almost completely received all that it needed, something which seems unbelievable to have happened this quickly. Every time that I think about this, I come to strongly believe that without the ability of Dr. Niwa, chair of the board, to see the whole picture, ARI would not have been able to have this kind of recovery.

(Portrait by Ayumi Kojima)
The sudden news that Dr. Akira Niwa, our Chairman of the Board, passed away on June 25, 2012 came as a great shock to people associated with Asian Rural Institute. As a result of this situation, it was decided that I should, for a period, serve as both Director and Chairman.

Our greatest task in fiscal year 2012 was to continue the work, begun in 2011, of rebuilding ARI after the Great Earthquake and Disaster of Eastern Japan. We received tremendous gifts of disaster response funds from churches and individuals across Japan, and from individuals, churches and organizations abroad. I would like here to express special gratitude to overseas churches and organizations that supported our rebuilding so generously in fiscal 2012: Catholic Relief Services for Koinonia Bldg, Diakonie Katastrophenhilfe for Classroom Bldg/Men’s Dorm, Presbyterian Disaster Assistance for Men’s Dorm, United Methodist Committee on Relief for Men’s Dorm Furnishings, the United Church of Christ Wider Church Ministries for Green Oil Project, the Evangelical Lutheran Church in America for Pig Pens, The Korean Methodist Church for Chapel Bldg and American Friends of ARI for undesignated purpose.

With respect to radioactive contamination suffered as a result of the Fukushima No.1 Nuclear Power Plant accident, we have continued our efforts to reduce radiation levels while also continuing regular monitoring of soil, crops, pork, poultry and eggs. I wish to thank the volunteers, whose cooperation has made it possible to continue the food radiation measurement service of the ARI Becquerel Center, which began in January 2012, and is now well into its second year.

The Rural Leaders Training curriculum, which was forced to start 1 month late in 2011 at the campus of the Theological Seminary for Rural Mission in Tokyo, was able to start at the regular time of April in 2012, and all participants graduated successfully in December. Please refer to the Curriculum Report section for further details.

The “Ko-enkai” (Supporters Association), which has supported ARI since inception through annual membership fees and donation drives, ended its traditional activities with its annual meeting in June. It then began a new chapter under the name of "ARISA," an acronym for ARI Supporters Association. From here forward, donations that were previously received through the Ko-enkai will be accepted directly by ARI.

With the cooperation of all of you, our supporters, ARI successfully concluded the fiscal year 2012. Again, perhaps more than ever, this was a year in which we felt very strongly that our work is upheld by many, many people.

I wish to conclude with a heart-felt “Thank you!” to all of you who have been supporting ARI, in very many ways.

Kenichi Otsu
Chairman of the Board and Director,
Asian Rural Institute
The moment the earthquake of March 11, 2011 struck, the ARI staff were in the middle of a planning meeting for the upcoming training program. Needless to say, the plans being laid out at that time did not include reconstruction of nearly the entire campus. Yet this is what has been taking place for over the past two years. The cracked and twisted buildings left after the quake are being replaced, one by one, by stronger, more energy-efficient and eco-conscious structures that can be used for years into the future. This is an amazing blessing far beyond all expectations.

2012 saw the completion of phase II. This involved the rebuilding of the Koinonia Dining Hall and Classroom/Library building. The first priority for these buildings was to create a space that will foster the community, learning, and sharing that is the essence of ARI. The second was to incorporate the same principles of sustainability into ARI’s buildings that have long been practiced on the farm. Success was achieved on both counts. The round dining hall with its new round tables is contently buzzing with activity, even long after meal times. It is an inviting place to talk, laugh, or just be with others. The sunlit classroom and library also draw people in for lectures, study, small group meetings and many other activities. Additionally, these buildings hold a conference room, a recreation area with Ping-Pong tables, and a wide kitchen that is fully up to date in terms of the Japanese government’s sanitation standards (not an easy task!).

In December, just after the end of the training program, demolition of the old men’s dormitory began. This marked the start of phase III which includes the rebuilding of the men’s dormitory, the pigpens, and building of a new chapel.

“The new buildings are beautiful – a gift from God. Now it is our duty to care for them and use them to give the best possible training we can give.”

Tomoko Arakawa
(Associate Director)

Key Features of the Koinonia House
(Dining Hall, Kitchen, Classroom, Library, Conference Room)

Foundation – Land integrity tests showed the grounds of ARI are soft, necessitating the construction of a 2.5 meter (8 foot) concrete base for the two buildings.

Solar water heating system – Water is circulated through solar panels set up on the roof where it is heated and then runs through pipes under the floor of the dining hall and classroom. The hot water also flows to the taps in the kitchen.

Fair Trade Flooring – The building’s wood flooring was produced by the Swedish company Kährs and purchased through the fair trade organization, Wakachiai Project. This is the first building in the world to utilize these materials which were harvested and sold in a manner that is sustainable to the forest and the people that use the forest.

Wall Mural – A mural depicting the joy of the harvest, painted by the Sri Lankan artist Narini Jayasuriya, was transferred from the old Main Building to a wall of the Koinonia entryway.

Tables and bookshelves – This furniture was constructed of wood by inmates at the local Kurobane prison as part of their rehabilitation program.

“New” meeting tables and chairs – Sophia University donated these for use in the classroom and dining room.
Radiation Countermeasures
Osamu Arakawa
Takashi Yamashita

Radiation in our agricultural products and level of self-sufficiency
According to the measurements conducted by the ARI Becquerel Center, almost none of the food grown at ARI is outside of our standard for acceptable radiation in food, which is 37 Bq/kg (per the standards for infants used in Belarus). The only exceptions are Shiitake and Nameko mushrooms, bamboo shoots and some weeds. Following the results, we limited the cultivation of food to inside greenhouses during the 2011 fiscal year and then expanded to outside fields during the 2012 fiscal year. Thanks to this increase we were able to return to an over 90% food self-sufficiency rate.

When we compare the radiation in our rice from 2011 and 2012, we can also see a decrease. The brown rice went from 11 Bq/kg in 2011 to 3.2 Bq/kg in 2012, and the white rice went from 3 Bq/kg to 0.69 Bq/kg. We also resumed producing carrot juice in 2012.

Green Oil Project
We started the “Green Oil Project” this year through the help of Dr. Inaba from the Public Rice Research Center. This favorably affected our self-sufficiency for cooking oil and animal feed, the weeding of our rice fields, the generation of electricity and the operation of our tractor. The Green Oil Project was born out of the aftermath of the nuclear power plant accident. In order to decontaminate our fields we planted sunflowers, rapeseed and soybeans, all of which can provide vegetable oil. Because the oil does not absorb the radiation, we are able to extract it from the plants and sell it. Through this process we also have a goal of becoming more self-sufficient in our energy usage, relying less on the Tokyo Electric Power Company.

So at ARI we cultivated soybeans, sunflowers and rapeseed. We had cultivated soybeans from before the disaster, but increased the amount. Using an oil extracting machine we were able to extract oil from 1.5 tons of soybeans. This provided 125 liters of the 450 liters of cooking oil annually used in our kitchen. The oil extraction rate is at 8.3%, from a maximum of 120 kg of soybeans over a 5 hour daily working period. We should be able to extract the oil from 1.5 tons of soybeans over a period of just 13 days. The soybean meal produced from the extraction process is then used for animal feed, providing 1.4 tons of the necessary 2.4 tons of soybean meal for our pig feed, therefore reducing our need to import it. Soybean meal is also known to have a high concentration of nitrogen, a necessary nutrient for our animals.

In addition, we are planning to filter used tempura oil into SVO (Straight Vegetable Oil) which can run the dryers we use to dry our rice and wheat. Finally, we are planning to test the possibility of using SVO in our tractor as well.

Radiation measurement results
According to the measurement results of the dosimeter glass badges used by the farm staff, the outward exposure of radiation was 0.02 mSv per month which multiplied by 12 leads us to believe that we are being exposed to less than 0.24 mSv of radiation per year.

Opening of the ARI Becquerel Center
ABC: This is an abbreviation of “ARI Becquerel Center.” The abbreviation reflects the idea of facing the radiation problem with three steps; A=measuring radiation, B=knowing the facts and C=thinking together.

The ABC has measured over 2,000 samples since its opening in January 2012. The samples included not only vegetables, soil and water, but also unusual things such as weather loach and soil which contained ancient microorganisms that were thought to absorb radiation. (Unfortunately we could not find any effectiveness of this soil from our measurement.) The ABC, as a measurement center, has always striven to make accurate measurements (A) and inform the results clearly to the clients (B), but we put our best efforts in thinking together (C) as a place to consult. We believe that our efforts in explaining the results carefully to the clients and giving advice as neighbors have eased their anxiety. A smile on the face of a mother with a baby after receiving some advice from us about the water that she brought, left a strong impression in our minds.

From its foundation, the ABC has been supported by volunteers. It was impossible for ARI staff members to run the center only by ourselves. There is no doubt that the ABC is run with the highest degree of knowledge, experience and motivation of those dedicated volunteers. The role of the ABC is to respond to local people’s anxieties over unknown effects of radiation contamination. Our long term goal is accumulating data by continuing measurement for the future generation in the case of unwanted accidents in the future. We have decided to continue this activity for at least ten years.
For 9 months, 36 weeks, and 252 days, the 2012 graduates studied 61 topics for 2061 hours; including 470 hours of Farm Work / Foodlife Work and 33 days of study trips in 13 prefectures. Throughout the 9 months, for their studies, they traveled more than 5000km in Japan.

Each one of them clearly understands that their learning is not for them at all, but for the people who are waiting in their communities. This was their motivation to complete the program, even though the training was tough and even though they missed their families a lot.

ARI is recovering from the damage of the Eastern Japan Great Earthquake, and we resumed our full 9 months training in 2012. We were able to rebuild our buildings which were damaged by the disaster through support from all over the world. We have continued to work toward decontamination and research radiation with people in this area, and now the radiation level of ARI has dropped. As a result, we recovered our practical training in ARI farm the same as before the disaster, and also recovered self-sufficiency which produces over 90% of our needs.

Participants did not only learn about agriculture. Of course, organic farming and foodlife is the basis of our training. At the same time, the objective of the ARI “Rural Leaders Training Program” is to train rural leaders. Especially, the concept of Servant Leadership is always emphasized in all our training. We work together for the farm and livestock, and cook together to prepare our meals. To learn about serving each other, we (including staff) join dish washing and cleaning. Above all, participants take group leadership in our Foodlife work, in turn, so that they can learn and practice leadership in the field. At the same time, the philosophy of utilization of local resources and the ideal situation of development starts to spread among the participants.

One of the significant characteristics of this year was the participants’ high motivation toward learning. In this class of 2012, motivation was extraordinarily high. They were always positive, always tried to learn from everything, and continually said “for my community,” or “for my people.” Gradually this high motivation affected other participants and it spread to the whole class.

In final oral presentations, they shared about their dreams. “Practice organic farming.” “Teach about the importance of food and nutrition.” “Lift up farmers from poverty by utilizing local resources.” “Make an agriculture training center for farmers.” One participant said in his reflection paper, “Keeping dream without implementation is a dead dream.” I hope and I pray for them to achieve and practice their dreams with people in their communities.
Participants from East Timor

This year we were able to receive two participants from East Timor for the first time. This provided an opportunity to invite the Ambassador of the Democratic Republic of East Timor to ARI’s commencement service.

High motivation toward the training

A biogas workshop was realized due to strong request by participants. Further, during the “Summer Individual Project,” participants showed an independent learning attitude when some organized several group projects such as building a small biogas plant. They also taught each other during practical organic farming classes as a part of Practical Field Study organized without staff involvement.

New locations for observation trips

In response to the participants’ needs, we visited a farmer in Ibaraki prefecture involved in practicing the Shumei natural farming method, the Private Rice Research Center in Tochigi prefecture which is practicing energy self-sufficient organic farming, and deepened the curriculum studies during a trip to a natural farm in Miyagi prefecture called Marumori Katakuri Noen. During the Western Japan Study Tour, we also visited Yamaguchi prefecture’s Iwai-shima Island (where the islanders have led an anti-nuclear power plant movement for over 30 years) and then Kuryu Rakusen-en (sanatorium for leprosy patients) in Gunma prefecture.
The aim of PFS is to acquire practical and theoretical knowledge of organic agriculture, animal husbandry and food processing.

Bokashi fertilizer making, Composting, Collection and utilization of indigenous microorganism, Tenkei-ryokuju, Fish Amino Acid, Water soluble calcium, Wood vinegar and charcoal making, Rice husk charcoal, Seed collection, Seedling nursing using soil blocks, Pigs (artificial insemination, birth, castration), Livestock health, Feed formulation, Brooder, Animal raising with fermented floor, Fermented feed making, Meat processing (sausage, ham)

Japanese Language

Leadership

Kenichi Otsu
Tomoko Arakawa

Japanese Language

Leadership

ARI History and Mission

Servant Leadership

Participatory Learning and Action

Independent Learning

Presentation Skill

Report Writing

Time Management

Facilitation Skill

Importance of Early Education

Human Development

Development Issues

Yoji Kamata* (NPO Ancient Futures)

Koa Tsakata* (ARI board member)

Tomoko Arakawa

Machiko Kaida* (JICRC)

Shuya Tamura*

Tatsuo Sakahara* (NPO Shozo Tanaka Uni.)

Tomoko Arakawa

J.B. Hoover* (Exec. Director of AFARI)

Hoichi Endo

Raymond Epp* (Organic Farmer)

Tomo no Kai Japan*

Sustainable Agriculture

Ardhendu Chatterjee* (’76 Graduate, Agricultural Advisor, India)

Osamu Arakawa, Atsushi Yamaguchi

Gilbert Hoggang, Takashi Otani

B. Timothy Appau

Ban Hyung-wook

Gilbert Hoggang, Takashi Otani

Ban Hyung-wook

Gilbert Hoggang

Osamu Arakawa, Atsushi Yamaguchi, Gilbert Hoggang

Masaaki Yamada* (Tokyo Uni. of Agriculture and Technology)

Koa Tsakata* (ARI board member)

Shimpei Murakami* (natural farmer)

Toru Sakawa* (organic farmer)

Yukiko Oyanagi

Ban Hyung-wook

Tomoko Arakawa

Mamoru Kuwahara* (NPO FUDO)

Kinichi Haga* (Tozawa Village International Fellowship Association)

Total Instruction Hours: 2,016
Participants manage paddy fields

This year, participants took not only care of vegetable fields, but also paddy fields. We practiced integrated rice cultivation with ducks and carp, crop rotation of paddy fields and regular fields, as well as non-tillage cultivation. Through this practical experience we learned from the differences between each of these different methods.

New crops: rapeseed and sunflower

We began growing oil crops to prevent radioactive cesium from migrating into our crops, and to decontaminate our fields. We had already had soybeans and egoma (wild sesame seeds) as oil crops before, but this year we added rapeseed and sunflowers for the first time to gradually produce edible oil.

Self-sufficiency in edible oil

Thanks to the introduction of an oil press (donated by the United Methodist Church), we could start our long-desired self-sufficiency in cooking oil. Production is still small now, but we plan to go full-scale next year.

In addition to the above, this year participants responsible for fields walked through the fields with farm and meal service staff twice each week, during morning and evening foodlife work, to survey crops that were ready for harvesting. As we checked which vegetables were ready for picking in the week, we were able to discuss cultivation methods and characteristics of each vegetable. Because we walked through the fields with 4 students, one from each group, we could learn from each other about different cultivation methods used in various countries, in great detail, with each vegetable before us. This allowed us to make appropriate adjustments between the demands of meal service and the supply of vegetables. When there were too many vegetables we processed them, giving interested participants an opportunity to learn how to produce tomato puree, dried mulukhiya (a green leaf vegetable) and other preserved foods.

This year there were many participants who had strong interest in food sovereignty. With strong awareness of concerns about loss of genetic resources and biodiversity due to the spread of genetic recombinant species, we learned that farmers must, with their own hands, protect and cultivate species suited to local land. We learned about this not only in classes, but also during individual project, when we were able to observe a practical farmer who performs seed collection himself. In ARI’s own fields, we successfully performed our own seed collection with rice, wheat, soy, cucumbers, tomatoes, egg plants and okra.
Pig Raising

[Advancement of Feed Self-sufficiency using Local Resources]
The cost of feed is the single largest cost item in animal farming. Japan relies almost entirely on imports for its animal feed.

The pig raising section has collaborated with other sections in an effort to reduce this cost. We first decided to stop the purchase of expensive delipidated soy feed, and to use in its place the remains of ARI-grown soybeans after oil had been extracted from them. We also discontinued the purchase of bran feed, replacing this with bran and crushed wheat produced with ARI-grown wheat. For fattening pigs we decided to burn and crush egg shells, pork bones and fish bones discarded by meal service, adding these to the feed as a substitute for purchased dicalcium phosphate.

At the same time, to reduce feed costs, we reduced the use of formula feeds and increased the use of fermented feeds. Our fermented feeds are made with materials like okara, rice, rice flour and resources which are discarded by local companies such as a tofu producer, school meal service and a sake brewer. We also decided, when a pig reaches 90 kg, to switch from partial use of formula feeds to 100% fermented feed and mashed wheat.

This year we also started to supply scrap vegetables and grass clippings. Scrap vegetables are mostly received from neighboring farms and school meal service. We are careful, especially with grass clippings, to measure radiation levels before use. In spite of all these changes, our pigs are growing very well.

[Construction of New Pig Pens] One of the items that was listed as a priority in last year’s reconstruction plan was a new pig pen. Due to urgency and budget limitations, the Koinonia, Classroom & Library and Men’s Dormitory buildings were built first, but construction of the new pig pens began in 2013, and were completed at about the same time as the Men’s Dormitory. With the completion of this new facility, we have sufficient space to raise a larger number of hogs.

Fish Raising

We are keeping Koi (carp) for self-sufficiency purposes. Koi are able to withstand adverse environmental conditions and can also perform weeding in rice paddies. We suffered some cracking in the concrete fish ponds as a result of the Eastern Japan Earthquake, but were able to repair damages in the 3 ponds that were hardest hit.

To feed the fish we do not rely on purchased feeds, but utilize local resources to produce our own pellets. In addition to a formula used for young fish, we produce three types of pellets, according to the size of fish.

During the winter, when the pond surface freezes, Koi go into hibernation, so it takes as long as 3 years for these fish to reach the dining table. Perhaps the loving care these fish have received has caused them to become one of the favorite menu items among community members.

Poultry Raising

[Rearing of Broilers using Fermented Feeds] During this fiscal year we attempted to rear broiler chickens using fermented feeds. This was a new undertaking. At first we were not confident about the use of fermented feed, but the results were good and the fatality rate during rearing was lower than expected. We would like to take up the challenge again in FY2013. For the supply of chicks we received cooperation from Ishii Poultry Farming Cooperative Association.

[Improvement of the Chicken House Environment] Because the chicken houses are adjoined, or built close together, and were covered with corrugated zinc sheets, it tended to get quite dark inside the houses during winter months. After replacing a portion of each house’s roof with sturdy, translucent sheets, which also reduce heat and ultraviolet rays, the houses now receive plenty of sunlight.

In the chick houses we were using a floor heating system that used fermented cow dung and decomposing leaves to generate heat, but when it became difficult to secure materials after discontinuing cow raising, we switched to fermentation of okara (bean curd lees) and rice polishings and chaff. We also extended piping from the fermentation chamber into the chick house, so that heat can be supplied into the chick house.

Monitoring Radiation in Livestock Products

We performed regular radiation measurement of raw materials and feeds, as well as livestock products that were produced with these inputs. We asked the ARI Becquerel Center to measure rice chaff and rice powder supplied from outside sources, as well as corn used in fermented feeds and silage. Pork meat, chicken meat and fish produced by ARI was also measured.

Since the nuclear power plant accident we stopped using the supply of hay and grass clippings, but we have seen a drop in radiation levels in grass surrounding the livestock houses. We therefore divided chicken houses into those that receive grass clippings, and those that do not, and measured the eggs from each group continuously. Furthermore, we measured and compared the internal organs and meat of the two groups. Results showed that radiation levels were not a problem, and so we began to supply grass clippings again. We also received assistance from the Non-Profit Organization Toxic Watch Network Japan.
We had a different arrangement for the Meal Service in 2012, since the former staff in charge had resigned his position in ARI. After an orientation period in April, we started our new challenge without a formal Meal Service Coordinator. For lunch preparation and daily management, two part-time staffers managed the work with volunteers. For breakfast and supper, which we regard as a part of training, the Curriculum Coordinator (concurrent post of Supervisor of Meal Service) and Training Assistants cooked with participants on a rotation base.

The Great East Japan Earthquake and the Fukushima nuclear accident caused a lot of difficulties for ARI. In 2011, we had to limit our use of ARI farm products, and as a result our self-sufficiency ratio dropped. However, ARI did not give up. We worked for decontamination and research of radiation with people in this area, and radiation on campus decreased. We restarted using our farm fully from 2012, and our training in the farm and our self-sufficiency also recovered. Once we lost our joy of “cooking and eating food which we produce together.” But when we recovered our Foodlife, we felt an even bigger joy. Of course, to supply safe food, we always check the radiation in our own products before we supply it to kitchen.

The learning in the kitchen

As I mentioned above, preparation of breakfast and supper is managed by the Participants. Of course, staff/TA and volunteers support them, but the main responsibility should be taken by Participants. For example, Participants learn leadership skills in the farm the same as agricultural skills. In the same way, they learn leadership in the kitchen the same as nutrition and cooking skills. They have to practice how to manage the time, how to assign people, how to share roles, how to cook for fifty people, how to consider food restrictions for religious or health reasons. Some of them do not have any experience of cooking. But even for those participants, their classmates support and help each other.

Some of their cultures do not allow men to enter the kitchen. "Why do we have to join the cooking?" When this question came from some of them, I assigned our director to the meal service twice a week for two months, so that all participants experienced cooking with him at least once. After that, nobody mentioned “cooking is work for women”, but the number of people who seriously considered Meal Service as a learning opportunity increased.

### 2012 Yield

**crops & vegetables**

- Taro 316 kg
- Garlic 282 kg
- Black Soybeans 246 kg
- Carrots 1,143 kg
- Onions 795 kg
- Potatoes 1,545 kg
- Sweet Potatoes 1,415 kg
- Soy Beans 2,300 kg
- Wheat 1,650 kg
- Rice 7,323 kg

**livestock**

- Fish 125 kg
- Chickens 384 heads
- Eggs 87,581 pcs.
- Pigs 64 heads
Tigor became a “traveling farmer” in 2012. One of his dreams when he left ARI was to spread organic farming throughout Indonesia and he did!

He called it “Tour For Organic” and started at the end of February. He taught the basics of organic farming, about soil and how to improve it, making bokashi, fermented plant juice, charcoal and integrated organic farming with goats and pigs.

Tigor’s tour took him north to south, visiting rural villages from one island to another, by bus, boat, motor bike or truck. Traveling from north Sumatra to Menado city (South Sulawesi Island), he visited and trained people in DolMog Regency. After that he went to Rote Island and trained people for more than 2 months. Next, he went to Surabaya city to visit and train people in Trawas Village about goats and organic vegetables and visited D’Natural (restaurant and store) in Surabaya. After that, to Bali to visit Mr. Mestika (1997 Graduate) and Gde Made to discuss organic farming. He came to Bali on his own to help train people about how to make wood vinegar and pigpens in an organic way (Korean method). He reached Sumba in the south and then visited many new places on his way north.

All the expenses Tigor paid himself; there was no sponsorship to handle “Tour For Organic”. He got a little bit of money when he gave a speech in the church and used it for covering small expenses. Tigor said he hopes his “Tour For Organic” will give people the knowledge that he learned from ARI and help improve the livelihood and health of Indonesians.

India) Mr. Thomas Mathew, 1988
Thomas’ arms are reaching around the world in the name of human rights, religious freedom and peace. He represented the International Association for Religious Freedom (IARF) in a Human Rights seminar in Malawi. In addition, the “Mayors for Peace”, an organization with members from around the world, appointed Thomas the Peace Campaigner for Vision 2020, to eradicate Nuclear Weapons by 2020.

Philippines) Ms. Agalyn Salah Nagase, 1996
Agalyn established a NPO in Japan, initially serving Filipina victims of domestic violence and human trafficking. Now, with locations in Warabi City and Kawaguchi, her organization, KAFIN, has expanded to promote self-development through education to Filipino and other migrant workers.

Nepal) Mr. Makito Fujii & Mrs. Til Kumari Pun, both 2004
When Makito and Til moved to Nepal 4 years ago, they made handicrafts during the off-seasons of farming. Now, the handicrafts are so popular, they can only do farming during off-season of handicrafts. Someday they would like to return to their dream of farming full-time.

India) Ricky Nelson Renthlei, 2008
Ricky is working in Meghalaya, Northeast India with a project that links forest and biodiversity conservation with income generation, which local communities wholeheartedly welcome. His slogan is “the better the forest, the better the quality of life.”

Malaysia) Ms. Tan Siew Luang, 1984
As the Organic Farming Project Coordinator for the Center for Environment, Technology and Development in Malaysia (CETDEM), Siew has been a pioneer. For years, she has promoted organic farming by organizing regular Hari Organiks [Organic Days] and a monthly Farmers’ Corner to connect producers/farmers with cooks and consumers. She also produces media and holds seminars both locally and nationally.

Indonesia) Ms. Debora Sinaga, 1991
Debora, now a bishop with HKBP Evangelical Lutheran Church, is giving special attention to Early Childhood Education. She believes that early education can develop one’s attitude toward a world where each person respects and compliments the other.
In 2012, the community was faced with many obstacles to overcome together. As the campus continued to be under reconstruction, we had to be flexible in the use of space and sometimes work around inconveniences creatively. We are happy to report that there were no accidents and that people found usages for spaces that were unused before. For example, we divided up the dining hall to have a temporary library area. People also used the tables for group meetings.

Building a community sometimes means that tearing apart also happens. We did have conflicts that took time to work through. Several people lost family members to sickness and war. Although each situation required a different approach, we are thankful that the community really came together to support one another. At the initiative of community members, memorials were planned, money was raised, and much concern could be seen for one another.

ARI is also involved in the local community, having fellowships with nearby schools and joining festivities such as the Fureai Matsuri in Nishinasuno where we performed a Bon-odori dance around the city.

**ARI Sunday and involvement with churches**

ARI Sunday is a time where a church uplifts the work of ARI by inviting participants to share in their worship and fellowship on a particular Sunday. Many times participants preach or share about their life. It also is a time for ARI to encourage the Christians in churches throughout Japan.

In Tochigi, ARI Sunday takes place on the 4th Sunday of June, with churches throughout Tochigi, primarily in the UCCJ denomination. With this day already being Asia Sunday, most churches began to use this particular Sunday to fellowship with and support the ministry of ARI. In 2012, we visited a total of 11 churches for Tochigi’s ARI Sunday. Apart from this, we had numerous fellowships with churches in Nasushiobara and outside Tochigi prefecture.

**Extracurricular activities**

Every week there are many activities for both ARI and the local community to participate in outside of the curriculum. Every Monday night we gather for prayer meeting. Every Tuesday, Minngos, our Gospel Choir, gathers. And then throughout the year there are movie nights, language classes, sports days, farm club, foot massage classes and even interfaith discussion or Bible studies. These are great opportunities for us to grow spiritually and as a community together.

This past year, both Minngos and the foot massage group headed to Tohoku to help with disaster relief. Minngos performed at a Gospel Charity Concert in Fukushima and the Foot Massage group gave their time in Sendai to people living in temporary housing communities.

**Volunteers**

At the beginning of 2012 we only had a couple of volunteers, but soon the numbers started to swell and we were able to reach close to ten long term volunteers again last year. This brought a wonderful dynamic back that we missed very much in 2011. The volunteers began to form a supportive community for one another that continued to grow throughout the winter.

**2012 Achievements**

- New sports ground was used much during the spring and summer
- Created a music CD “ARI Voices 2012” with the help of a Nishinasuno church member
- Community members took initiative to plan different events from parties, volunteer gatherings, English classes, etc...
- Dorm cleaning was organized well, especially in the women’s dormitory
Sales

As the sales section deals mainly with food, our response to radioactive contamination from the nuclear power plant accident remained an issue through the 2012 fiscal year. Fortunately, none of the raw materials for our products exceeded the ARI safety standard (37 Bq/kg). We were even able to increase customers, especially for pork, eggs, and our regular food processing items. As ARI food earned customers’ trust in flavor and safety, we saw a demand for regular purchases, and along with building up a gentle “teikei” system (where producers and consumers are directly linked through a sales contract) we widened our marketing channels.

As for crops and vegetable sales, due to rumors about radioactivity, the rice produced in 2011 remained unsold at first. However, by providing customers monthly rice sendings through a “Rice Supporter” scheme from April to August we could meet our sales goal of 1t, and could later even sell out rice harvested in 2012. Further, we restarted production and selling of carrot juice and the contract-based “Yasai no Kai” vegetable sales, both of which had been cancelled in 2011.

From 2010, working together with the fairtrade organization “Wakachai Project,” ARI had started roasting and selling coffee beans made by graduates. In 2012, the sales increased sharply. Though the coffee does not belong to one of the so-called brands, its rich fragrance and characteristic bitterness gained an excellent reputation, becoming loved by many as a product through which one can closely sense the activities of graduates. By buying and eating (=sharing) ARI products, people can know about us and the work of our graduates better, and we put emphasis on developing this sort of connection into lasting support for the graduates and ARI.

Nasu Seminar House (NSH)

In 2011, the number of working visitors and work campers had dropped to a third of regular years due to radiation concerns. However, as we carefully explained ARI’s engagement towards decontamination through the Becquerel Center and daily measurements, we succeeded in bringing back more than two thirds of our visitors. More than 500 of them stayed at our dorms and the NSH.

New Homepage released

In June, a completely redesigned ARI homepage was published on www.ari-edu.org. Compared to the previous version it is easier to update as it is based on a “Wordpress” blogging tool structure. By the end of 2012, it had drawn 20,000 visitors from 50 different countries and circa 75,000 pageviews.

Events

May) Weekend Work Camp “Living within the Circle of Life” 1
Participants of this work camp discussed about the ecosystem and sustainable lifestyle with Indian Graduate Mr. Chatterjee, and experienced farm work. It was an opportunity to think about Foodlife, which ARI values.

June, September, March) Tsunagaru Flea Market & Old Books Drive
ARI Participants could get in touch with local people at our fleamarkets held in the Nasu Seminar House and its meditation garden. A small cafe and ethnic music were organized at the same time.

August) Green Oil Project Info Event
This event, held at the NSH, served to exchange information about rice cultivation methods from various farmers and to observe ARI’s sunflowers, soybeans and oil press machine.

October) “Cello Tones” Concert
We invited Cellist Leonard Elschenbroich who had come to Japan to play at the Japan Philharmonic Orchestra, to give a cello concert in ARI’s new Koinonia hall. His mother Donata, who is one of our loyal German supporters, accompanied him on a grand piano that had been newly donated by a Japanese supporter.

Best-selling ARI goods 2012

<table>
<thead>
<tr>
<th>NR. 1</th>
<th>NR. 2</th>
<th>NR. 3</th>
<th>NR. 4</th>
<th>NR. 5</th>
</tr>
</thead>
<tbody>
<tr>
<td>Pork</td>
<td>Eggs</td>
<td>Rice</td>
<td>Cookies</td>
<td>Coffee</td>
</tr>
</tbody>
</table>

In February, English Work Camp “Living within the Circle of Life” 2
Organized with volunteers from the US, we offered an “Eco-Life and Foodlife in English” program. The participants varied in age and experienced farm work, soap making and an Indian cooking class led by a staff from Nagaland.
### Board Chair
- **Akira Niwa** (until May 31)

### Vice Chair
- **RyuSuKE Fukuda** (until May)
- **Hoichi Endo** (from June)

### Board of Directors
- **RyuSuKE Fukuda** (from June)
- **Hoichi Endo** (until May)
- **Tadashi Yamada** (until May)
- **TEnUKO Niwa** (until May)
- **Isamu KoSHiSHI** (from June)

### Honorary President and Founder
- Toshihiro Takami

### Full Time
- Kenichi Otsu
- Tomoko Arakawa
- Osamu Arakawa
- Yukiko Oyanagi
- Ban Hyung-wook
- Timothy B. Appau
- Jonathan McCurley
- Steven Cutting
- Gilbert Hoggang
- Sanae Kabeya (until May)
- Atsushi Yamaguchi
- Takashi Otani
- Zacvelo Rhakhho (from January)
- Akari Nakamura
- Kaori Sakuma
- Hiromi Sato
- Thomas Itsuo Fujishima
- Takashi Yamashita

### Part Time
- Masayo Fukushima
- Mitsue Kimijima
- Junko Tanaka
- Yumiko Naio

### Contract
- Hoichi Endo

### Staff
- Director: [Name]
- Assistant Director & General Manager: [Name]
- Farm Manager: [Name]
- Curriculum Coordinator: [Name]
- Chaplain, Community Life: [Name]
- Chaplain, Community Life: [Name]
- Community Life Coordinator: [Name]
- Ecumenical Relations: [Name]
- Livestock: [Name]
- Meal Service: [Name]
- Crops & Vegetables: [Name]
- Accounting: [Name]
- Library: [Name]
- Meal Service: [Name]
- Finance Officer: [Name]
- [Other positions and names]

### Volunteers
- [List of volunteers and their positions]
This list is inclusive of contributions given as general donations toward ARI’s Rural Leaders Training Program as well as for disaster reconstruction.

Mary Edith Abu Saba  
Josephine Albrecht  
PatriciaAmtower  
Douglas & Maribelle Appleby  
Carl & Marie Bade  
Verlyn L. Barker (in memory of Don Tarri)  
Maxine Bascom  
Margarete Bergmann  
Gordon J. & Janet Blake  
Jeff and Jean Boal  
Jane Bock  
Nelson & Charlotte Bond  
Colleen Brooks  
Judith & Ralph Campbell  
John & Agnes Chambers  
Diana Chapel  
Tom & Anne Chase  
Fred & Thelma Clark  
Roy & Susan Clark  
Sam & Gail Hill)  
Elizabeth Cutting, Robert & Lisa Hill, Sam & Gail Hill)  
(in honor of David & Elizabeth Cutting)  
John & Janette Conlon  
Michael Cooley  
Ben Cope  
Javan & Neva Cort Family Foundation  
Joy Crelin  
Margaret Crowl  
David & Elizabeth Cutting (in honor of Robert & Lisa Hill, Sam & Gail Hill, John Hill & Jeanette Dejong)  
Richard & Alice Dailey  
Betty Darst  
Carol Decker  
Margie Dickinson  
Skip & Derry Dickinson  
Matthew & Susie Dixon  
Sharon Drews  
Richard & Lillian Dudley  
Fred & Carol Edmonds  
Katerina Fedor-White  
Mary Ferguson  
Marie Ferrarin  
Charles Forman  
Melissa Foster  
Carlton & Elsie Freudenberg  
Isao Fujimoto  
Ben & Carol Fujita  
Jody Fuller  
Carolyn & Eric Fure-Slocum  
Martha Gale & Bob Carpenter  
Stephen & Emiko Gerdes  
Brittany Gill & Andrew Donaldson  
Dick & Anne Gillett  
Jack & Rosalyn Gilliss  
Faye J. Glass  
Donald & Melinda Goodick  
James & Noriko Goto  
Daniel & Hiroko Goto  
Edwin & Naarah Griswold  
Ted & Norine Haas  
Betsy Hale & Tony Case  
Margaret & Harry Hampton  
Suzanne Harland  
Pamela & Ryusuke Hasegawa  
Linnea Hasegawa & Rob Aung  
Nagi Hashiba (in honor of Pam Hasegawa)  
Jacqueline Haslett (in memory of Gretchen DeVries)  
Tom & Carol Hastings  
Mary Hawkes  
Lorna & Will Henkel  
Juan Hernandez  
Alice & Kats Hikido (in memory of Haruye Ohama)  
John E. Hill (in honor of David & Elizabeth Cutting, Robert & Lisa Hill, Sam & Gail Hill)  
Samuel & Gail Hill (in honor of David & Elizabeth Cutting, Robert & Lisa Hill, John Hill & Jeanette Dejong)  
David & Sandra Hirano  
Margret Hofmeister  
William & Eleanor Honaman  
Brooke & Michele Hoover  
John & Sandy Hoover  
The Hoover Family (in memory of Susan Palmas)  
Arthur & Gloria Imagire  
Nancy & Thomas Inui  
Donald & Janet Jackson  
Leslie Jackson  
Marti Jaffe  
Larry Jirsak  
Nicarao Joaquin (in memory of Elisa Florendo Joaquin)  
James Joyce  
Kyoko Kageyama  
Gabriele Kasper  
Barbara Kilpatrick (in memory of Gilbert Lebner)  
Haeja Grace Kim  
John & Phyllis Kingsbury  
Douglas & Marjorie Kinsey  
Terri Knuehl  
Ann Kohl  
Benjamin & Chooon Sook Kremenak  
Mary Jo Kremer (in honor of Margaret & Harry Hampton)  
Armin & Evelyn Kroehler  
William G. & Laverne Kroehler  
Julie Kunz (in honor of Sandra Costen Kunz)  
Monica Quill Kusakabe  
Ronald & Elizabeth Kutscher  
Richard & Martha Lammers  
Janell J. Landis  
Richard & Laraine Linde  
Jerry & Janice Livingston  
Arthur & Susan Lloyd  
Margaret Logan  
Rebecca Lopez  
Bruce MacKenzie  
Lillian Maeda  
George & Joyce Magee  
Daryl & Audrey Malena  
Darwin & Mary Jane Mann  
John Manns  
Betsy Manns  
Ellen & Jim Marsey  
Dominic Massetti  
Kathleen & Akira Matsushima  
Ken & Diane Matsuura  
Alden E. Matthews & Sallie Parks  
Michael & Vicki McGaw  
Walter B. Medley  
Barbara Mensendieck  
Mike & Donna Miller  
Keith & Karen Moody  
Eleanor Moore  
Bill Moore  
Michael & Cathy Moore  
Thomas & Michiko Morgan  
Roger Morimoto  
Rosalind Morris  
Donald & Alberta Morrison  
John & Hatsuomi Moss (in honor of Carolyn Moss & Patricia Roeser)  
Elizabeth K. Mount  
Barbara L. Mueller  
Mary Musolino  
Malathi & Sankar Narayan  
Bill Newman  
Diane Norman  
K. T. Ockels (in honor of Phyllis C. Geisler)  
Randy Osborne  
Kevin O’Toole  
Joseph Ozawa  
Bill Pallett  
Howard & Martha Parker  
Alison Pease  
Hugh & Lois Penney  
Robert Peterson  
Donald & Sheila Potter  
Paul & Mary Margaret Pruitt  
Sallie Ramirez  
Bob & Joyce Ray  
J. B. Redding  
Robert Regenold  
James E. Rheingrover  
Virginia Rice (in memory of Kendall Rice)  
Alyson Rieke  
Carolyn Rodenberg  
Randall & Patricia Roesser (in honor of John Moss)  
Muriel Roeth  
Betty & David Ruckhaber  
David & Priscilla Ruhe  
Janet Russell  
Wendy & Thomas Ryan  
F. Elliot Ryder  
Dain & Suya Sansome  
Ken & Connie Sansome  
Mariellen Sawada-Yoshino  
Lisa Schaechter  
Gary & Judith Schwab  
Joy & Gerald Sekimura  
Roger & Kay Shanks  
Buddy Shipley  
Janet & Ross Shoger  
Hallam & Yasuko Shorrock  
Phil & Valerie Stichter  
Virginia Stowe  
David Stowe  
Jon & Jean Strauss  
Donald & Evelyn Sweetser  
Sachi Taketa  
Marjorie Tarri  
Stephan Tarri & Janet Vorvick  
Frank & Marian Taylor  
Robert & Hazel Terhune  
Richard H. Thorngren  
Jim & Kathryn Treece  
Anne Turnage (in honor of Toshihiro Takami)  
William H. Turnquist  
Deane & Donna Uhl  
Glenn & Ruth Van Haitsma  
Eleanor Vander Haegen  
Eimert Van Herwijnen  
Marie Varley  
Elaine Waggener  
Jeffrey & Alexis Wallace  
Julia Wenker (in honor of Roger E. Manns)  
Mellicent M. Wetrich  
Walden & Carolyn Whitehill  
Betsy Wiedenmayer Rogers  
Robert & Glynnis Williams  
Tinker Williams  
Roy Yamaki  
Lawrence Young  
Don & Gennys Ziegler  
Eli Ziegas
The many Japanese individual and institutional donors to ARI are listed in the Japanese version of the Annual Report and in Ajia no Tsuchi, the Japanese language newsletter.

Organizational Overseas Supporters

American Friends of ARI
European Friends of ARI
Cedar Hills UCC, Portland, OR
Christ Church Cathedral, Indianapolis IN
Community Presbyterian Church of Sand Hills, Kendall Park, NJ
Cortland United Church, NE
Crystal Beach Community Church, FL
Donnellson UMC, IA
Episcopal Church Women of Hawaii
First Central Congregational Church, UCC Omaha, NE
First Congregational Church Branford, UCC, CT
First Congregational Church in Amherst, UCC, MA
First Congregational Church of Dunbarton, UCC, NH
First Congregational Church of Fair Haven, VT
First Congregational Church of Westbrook, CT
First UCC, Northfield, MN
Global Ministries of the United Church of Christ and the Christian Church (Disciples of Christ)
Harris UMC, Honolulu, HI
The Hartstra Foundation, The Netherlands
Higgins Memorial UMC, Burnsville, NC
Kobe Union Church, Japan
Living Waters Association, Arlington, NE
McConnellstown UMC, PA
Morgan Park UMC, Chicago, IL
North Congregational Church, UCC, New Hartford, CT
Ocoee Oaks UMC, FL
Sacramento Japanese UMC, CA
San Luis Obispo UMC, CA
Shalom United Church of Christ
St. Alban’s Anglican Episcopal Church, Japan
St. James Thrift Shop, Keene, NH
Tokyo Union Church, Japan
The United Church of Canada
The United Church of Christ, Scribner, NE
United Methodist Committee on Relief
West Tokyo Union Church, Japan

Scholarship Supporters

The American School in Japan Swim Team
Asian Rural Welfare Association (ARWA)
District Aachen Germany
Global Citizen Foundation
The Hartstra Foundation
The Japan Evangelical Lutheran Association
JASSO
The Kubota Yukata Foundation
The Methodist Church in Britain
Mission 21
The National Christian Council in Japan Women’s Assoc.
Nazarene Compassionate Ministries
Niikura Kai
Rotary Yoneyama Memorial Foundation, Inc.
Sacred Heart
The Tochigi Business Association
St. Columban’s Catholic Assoc.
St. Timothy’s Service Scholarship
United Church of Christ Japan (UCCJ) Ecumenical Committee
United Church of Christ Wider Church Ministries
United Methodist Women
United Methodist Committee on Relief
The World Council of Churches

Contributors of over ten thousand dollars

Disaster Reconstruction

Catholic Relief Services
Diakonie Katastrophenhilfe - Social Service Agency of the Protestant Church in Germany
The Korean Methodist Church
Presbyterian Disaster Assistance
United Church of Christ Japan (UCCJ)
The United Church of Christ Wider Church Ministries
United Methodist Committee on Relief
### Operating Revenue

<table>
<thead>
<tr>
<th>Category</th>
<th>2012 Budget</th>
<th>2012 Actual</th>
<th>2013 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Scholarships and Fees (s)</td>
<td>398,503</td>
<td>299,015</td>
<td>398,480</td>
</tr>
<tr>
<td>Tuition</td>
<td>47,859</td>
<td>44,221</td>
<td>47,772</td>
</tr>
<tr>
<td>Entrance fee</td>
<td>2,772</td>
<td>2,809</td>
<td>2,784</td>
</tr>
<tr>
<td>Contributions for board</td>
<td>12,769</td>
<td>12,961</td>
<td>13,771</td>
</tr>
<tr>
<td>Contributions for lodging</td>
<td>12,769</td>
<td>12,961</td>
<td>13,771</td>
</tr>
<tr>
<td>Contributions for transportation</td>
<td>10,177</td>
<td>7,086</td>
<td>2,846</td>
</tr>
<tr>
<td>Domestic individual donation</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Domestic institutional donation</td>
<td>155,999</td>
<td>130,213</td>
<td>193,118</td>
</tr>
<tr>
<td>Overseas individual donation</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Overseas institutional donation</td>
<td>156,160</td>
<td>88,765</td>
<td>124,418</td>
</tr>
<tr>
<td>Fees for graduation certificate</td>
<td>272</td>
<td>257</td>
<td>396</td>
</tr>
<tr>
<td>Donations</td>
<td>3,104,386</td>
<td>4,758,814</td>
<td>2,372,770</td>
</tr>
<tr>
<td>General (s)</td>
<td>308,088</td>
<td>561,811</td>
<td>575,592</td>
</tr>
<tr>
<td>ARI Supporters Association (ARISA) (s)</td>
<td>185,595</td>
<td>28,159</td>
<td>0</td>
</tr>
<tr>
<td>40th Anniversary Capital Campaign</td>
<td>12,373</td>
<td>2,602</td>
<td>61,865</td>
</tr>
<tr>
<td>Special donations</td>
<td>2,598,330</td>
<td>4,166,242</td>
<td>1,735,313</td>
</tr>
<tr>
<td>(Designated for disaster recovery)</td>
<td>(2,474,600)</td>
<td>(4,067,257)</td>
<td>(1,673,448)</td>
</tr>
<tr>
<td>Grants for special projects</td>
<td>30,685</td>
<td>324,860</td>
<td>152,367</td>
</tr>
<tr>
<td>Miscellaneous revenue</td>
<td>22,890</td>
<td>138,611</td>
<td>10,579</td>
</tr>
<tr>
<td><strong>Total operating revenue</strong></td>
<td>3,556,736</td>
<td>5,521,558</td>
<td>2,934,592</td>
</tr>
</tbody>
</table>

### Operating Expenses

<table>
<thead>
<tr>
<th>Category</th>
<th>2012 Budget</th>
<th>2012 Actual</th>
<th>2013 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Personnel (i)</td>
<td>822,805</td>
<td>838,420</td>
<td>846,452</td>
</tr>
<tr>
<td>Education and Research</td>
<td>248,202</td>
<td>281,840</td>
<td>244,928</td>
</tr>
<tr>
<td>General and administrative (s)</td>
<td>582,547</td>
<td>708,682</td>
<td>881,644</td>
</tr>
<tr>
<td>(Disaster recovery)</td>
<td>(249,316)</td>
<td>(257,349)</td>
<td>(252,409)</td>
</tr>
<tr>
<td>Contingencies</td>
<td>61,865</td>
<td>0</td>
<td>74,238</td>
</tr>
<tr>
<td><strong>Total operating expenses</strong></td>
<td>1,715,418</td>
<td>1,828,942</td>
<td>2,047,263</td>
</tr>
<tr>
<td><strong>Net operating gain (loss)</strong></td>
<td>1,841,318</td>
<td>3,692,616</td>
<td>887,330</td>
</tr>
</tbody>
</table>

**Nonoperating revenues (expenses)**

- **Investment Income**: 20,415 (26,503)
- **Interest & dividends**: 619 (866)
- **Accommodation user fees**: 19,797 (25,637)
- **Interest expenses**: 13,462 (12,836)
- **Interest expense on loans**: 7,164 (5,197)
- **Interest expense on school bonds**: 6,298 (7,639)
- **Gain (loss) from sale of assets**: 0 (0)
- **Gain (loss) from foreign exchange**: 0 (0)
- **Loss on retirement of fixed assets**: 0 (0)
- **Incorporation into designated fund**: 0 (0)
- **Sales and special services (s)**: 247,806 (341,742)
- **Sales costs**: 45,656 (67,928)

**Net non-operating gain (loss)**: 209,104 (287,482)

**Net gain (loss) for 2012**: 1,226,923

**Budgeted net gain (loss) for 2013**: 1,174,811

**Accumulated gain (Loss)**:

<table>
<thead>
<tr>
<th>Category</th>
<th>2012 Budget</th>
<th>2013 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Beginning balance</strong></td>
<td>(2,109,496)</td>
<td>(882,574)</td>
</tr>
<tr>
<td><strong>Ending balance</strong></td>
<td>(59,075)</td>
<td>292,238</td>
</tr>
</tbody>
</table>

**Notes**

- *Exchange rate of US$1=JPY80.82 is used to translate Japanese yen based financial statements.*
- (1) Tuition and fee are borne only by Japanese participants.
- (2) Includes US$ 64,560 general donation received from AFARI.
- (3) ARI Supporters Association dissolved into a new group "ARISA -ARI Supporters Group" in May 2013.
- Since then donations from supporters have been incorporated into "General" donations.
- (4) Does not include salaries paid by other church organizations for one staff member.
- (5) For details, see the right page.
- (6) Revenues derived from organizing seminars and sales of farm products and folk-art crafts.

**Food self-sufficiency of ARI**

The financial report does not reflect the value of ARI’s own farm goods that were supplied to the kitchen and food processing which came to an approximate total of US$200,000 in 2012.
**Statement of Financial Position**

**Assets**

<table>
<thead>
<tr>
<th></th>
<th>3/31/2012</th>
<th>3/31/2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fixed Assets</td>
<td>7,334,361</td>
<td>9,991,341</td>
</tr>
<tr>
<td>Property</td>
<td>6,020,725</td>
<td>8,683,668</td>
</tr>
<tr>
<td>40th anniv. endowment</td>
<td>6,011</td>
<td>6,148</td>
</tr>
<tr>
<td>Scholarship endowment</td>
<td>894,549</td>
<td>895,571</td>
</tr>
<tr>
<td>Scholarship fund</td>
<td>371,190</td>
<td>349,859</td>
</tr>
<tr>
<td>Securities / shares</td>
<td>2,709</td>
<td>2,709</td>
</tr>
<tr>
<td>Telephone rights</td>
<td>1,999</td>
<td>1,999</td>
</tr>
<tr>
<td>Retirement fund</td>
<td>37,119</td>
<td>51,291</td>
</tr>
<tr>
<td>Deposit</td>
<td>58</td>
<td>96</td>
</tr>
<tr>
<td>Current Assets</td>
<td>1,035,294</td>
<td>1,763,943</td>
</tr>
<tr>
<td>Cash &amp; savings</td>
<td>760,907</td>
<td>883,891</td>
</tr>
<tr>
<td>Stock (livestock, rice, etc.)</td>
<td>118,291</td>
<td>593,592</td>
</tr>
<tr>
<td>Accounts receivable</td>
<td>37,332</td>
<td>51,479</td>
</tr>
<tr>
<td>Sales items</td>
<td>17,196</td>
<td>35,731</td>
</tr>
<tr>
<td>Other</td>
<td>101,567</td>
<td>201,250</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td>8,369,654</td>
<td>11,755,284</td>
</tr>
</tbody>
</table>

**Liabilities and Net Assets**

<table>
<thead>
<tr>
<th></th>
<th>3/31/2012</th>
<th>3/31/2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fixed Liabilities</td>
<td>1,409,780</td>
<td>1,368,701</td>
</tr>
<tr>
<td>Long term loans</td>
<td>866,729</td>
<td>794,594</td>
</tr>
<tr>
<td>School bonds</td>
<td>543,051</td>
<td>536,988</td>
</tr>
<tr>
<td>Current Liabilities</td>
<td>1,207,458</td>
<td>1,206,401</td>
</tr>
<tr>
<td>Short term loans</td>
<td>828,991</td>
<td>839,261</td>
</tr>
<tr>
<td>School bonds</td>
<td>250,677</td>
<td>193,019</td>
</tr>
<tr>
<td>Accounts payable</td>
<td>22,131</td>
<td>46,998</td>
</tr>
<tr>
<td>Consumer tax payable</td>
<td>3,919</td>
<td>5,093</td>
</tr>
<tr>
<td>Other</td>
<td>101,740</td>
<td>122,031</td>
</tr>
<tr>
<td><strong>Total Liabilities</strong></td>
<td>2,617,237</td>
<td>2,575,102</td>
</tr>
<tr>
<td>Net assets</td>
<td>7,861,914</td>
<td>10,062,755</td>
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<tr>
<td>Designated funds</td>
<td>-2,109,496</td>
<td>-882,574</td>
</tr>
<tr>
<td><strong>Total Net Assets</strong></td>
<td>5,752,417</td>
<td>9,180,182</td>
</tr>
<tr>
<td><strong>Total Liabilities and Net Assets</strong></td>
<td>8,369,654</td>
<td>11,755,284</td>
</tr>
</tbody>
</table>

**Auditors’ statement**

*The above duly audited financial statements have been prepared by the Fujinuma Tax and Accounting Service, Inc. and approved by the ARI auditors, Mr. Masaaki Shibui and Mr. Oya. All the documents were properly kept and there were no irregularities.*

*Auditor: Masaaki Shibui*

*Auditor: Oya*

*May 8, 2013*
The 2012 Graduates

BRAZIL
1) Joelma Gomes de Queiroz  Cooperativa Central da Reforma Agraria

CAMEROON
2) Bongajum Banla Joseph  Action for Natural Medicine, Bui

D.R. CONGO
3) Kavira Kaniki Salome  Oneness Development Institute

EAST TIMOR
4) Juliao Nunes Jose  Rafaela East Timor Fund
5) Armando Ximenes  Claretian Missionaries

HAITI
6) Nerlande Baptichon  Methodist Church Haiti

INDIA
7) Adarsh C. Aralugowdana  Coorg Organization for Rural Development
8) Chonglise Sangtam  Better Life Foundation

INDONESIA
9) Margareth Marta Sianipar  Huria Kristen Batak Protestant Church (HKBP)
10) Soniman Waruwu  Yayasan Holii’ana’a

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11) Kenko Ishida
12) Yuta Takeno

LIBERIA
13) Alexander Saturday Kerkula  Church Aid Incorporated

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15) Tito Herbert Lezile  Anglican Diocese of Upper Shire

MALAYSIA
17) Veni Ester Daniel  Protestant Church of Sabah

MYANMAR
18) Sang Bik Cem  The Methodist Church Upper Myanmar
19) Act Ka Hti  Pathein Myaung Mya Association

PAPUA NEW GUINEA
20) Htun Lwin  Buddhist Youth Empowerment Program

PHILIPPINES
21) Thaung Si  Lisu Baptist Convention

SRI LANKA
22) Joseph Kora  Church of the Nazarene

UGANDA
23) Wilson Dicag Ignacio  Central Luzon District Council of the Assemblies of God

24) Dolphe Tindaan Litawan  Nueva Vizcaya Environmental & Rural Development, Inc.

25) M.P.N.H. Manndhipathi  Service Civil International Sri Lanka

26) Nishantha W. Gunaratne  Methodist Church Sri Lanka

27) Emmanuel Ssempiira  St. Patrick’s Center for Integral Development

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JAPAN
Yasutomo Kido (2011 Graduate)

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亚洲农村研究所

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